Moisson Montréal inc.

Financial Report

March 31, 2023

Independent Auditor's Report	1 – 3
Statement of Revenue	4
Statement of Changes in Net Assets	5
Statement of Financial Position	6
Statement of Cash Flows	7
Notes to Financial Statements	8 – 18
Supplementary Financial Data	
Schedule A – In-kind contributions of food redistributed	19
Schedule B – Revenue and expenses by activity centres	19 - 20
Schedule C – Allocation of expenses	21
Schedule D – Financial and other revenues	22



255 CRÉMAZIE BLVD EAST, SUITE 1000 MONTRÉAL (QUÉBEC) H2M 1L5 T 514 342-4740 F 514 737-4049 PETRIERAYMOND CA

Independent Auditor's Report

To the Administrators of **Moisson Montréal inc.**:

Qualified Opinion

We have audited the financial statements of **Moisson Montréal inc.** (the "Company"), which comprise the statement of financial position as at March 31, 2023, and the statements of revenue, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Company derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenue was limited to the amounts recorded in the records of the Company. Therefore, we were not able to determine whether any adjustments might be necessary to donations, excess of revenue (expenses) and cash flows from operating activities for the years ended March 31, 2023 and 2022, assets as at March 31, 2023 and 2022, and net assets as at March 31, 2023 and 2022.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Independent Auditor's Report (cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Independent Auditor's Report (cont'd)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Montréal, Québec May 26, 2023 Chartered Professional Accountant Partnership LLP

etrie Laymond 1

CPA Auditor, Public Accountancy Permit No. A132389

Statement of Revenue

Vacuumdad Manch 21	20/	12	2022
Year ended March 31	202	23	2022
Food supply			
In-kind contributions of food	\$ 129,666,7	65 S	100,566,996
Compost, recycling, waste and changes in inventory	(4,345,1		(4,079,535)
In-kind contributions of food redistributed (Schedule A)	(124,914,1		(98,648,767)
Net result – Food supply	407,4	58	(2,161,306)
Food distribution activities			
Revenue			
Donations (Schedule B)	6,585,1	42	5,417,983
Fundraising activities (Schedule B)	2,614,4		2,678,378
Contributions (Schedule B)	393,0		352,526
Rental and other services	430,9	50	364,332
Amortization of deferred contributions related to fixed assets and intangible			
assets (Note 13)	436,4		310,832
Financial and other revenues (Schedule D)	134,5	55_	14,912
	10,594,5	34	9,138,963
Expenses (Schedule C)	-		
Operations			
Warehouse	1,902,8	96	1,646,611
Procurement	637,7	57	411,054
Transportation	1,319,9	49	1,105,763
Maintenance of building	832,3		907,339
Community liaison	77,8	55_	138,653
	4,770,7	83	4,209,420
Fundraising activities (Schedule C)	145,9	16	104,881
Activities and communications development (Schedule C)	482,1	52	540,119
Philanthropic development (Schedule C)	401,8	80	322,015
Management (Schedule C)		<u>.</u>	
Executive and finances	1,044,6	01	901,069
Human resources	433,0	37	368,812
Financial expenses		_	8,117
	1,477,6	38	1,277,998
	7,278,3	69	6,454,433
Net result – Food distribution activities before other revenue (expenses)	3,316,1	65	2,684,530
Other revenue (expenses) (Note 15)			240,000
Distributions Donations	(2.400.0	-	248,880
Donations	$\frac{(2,400,0)}{(2,400,0)}$		(2,370,880) (2,122,000)
Net result – Food distribution activities	916,1		562,530
Excess of revenue (expenses)	\$ 1,323,6		
Excess of Tevenue (expenses)		<u></u>	
Total revenue	\$ 140,261,2		
Total expenses	138,937,6	<u>76 </u>	111,553,615
Excess of revenue (expenses)	\$ 1,323,6	23 \$	(1,598,776)
Excess of revenue excluding food supply	\$ 916,1	65 \$	562,530

Moisson Montréal inc.

Statement of Changes in Net Assets

Year ended March 31	2023	2022
Teal chiceu Mai chi 31	2023	2022

	_	Inte	ernal	ly restricted (Note	e 14)							
	_	Management of capital assets	_	Invested in capital assets		To improve accessibility	_	Unrestricted	_	Total	_	Total
Balance at beginning of year	\$	1,051,194	\$	2,423,172	\$	-	\$	4,706,771	\$	8,181,137	\$	9,779,913
Excess of revenue (expenses)		-		(186,723)*	:	-		1,510,346		1,323,623		(1,598,776)
Transfer (Note 14)		1,465,260		64,230		200,000		(1,729,490)		-		-
Additions to capital assets (Note 14)	_	(560,454)	_	523,996	_		_	36,458	. <u>-</u>		_	
Balance at end of year	\$	1,956,000	\$	2,824,675	\$	200,000	\$	4,524,085	**\$	9,504,760	\$	8,181,137
* Represented by: Amortization of deferred contributions related	= to fix	ed assets and	inta	angible	_		=		_		=	
assets Amortization of fixed assets and intangible ass Profit on disposal of fixed assets	ets				\$	442,194 (645,835) 16,918						
					\$	(186,723)						
** Represented by: Inventory of food to be redistributed							\$	1,891,810				

Statement of Financial Position

March 31		2023		2022
Current assets Cash (Note 3)	\$	3,338,043	\$	2,847,418
Accounts receivable (Note 4)		111,324		380,043
Grant receivable from the MAMOT		.		48,694
Inventory of food		1,891,810		1,484,352
Prepaid expenses Current portion of investments (Note 5)		30,961		50,041 1,386,000
Current portion of investments (Note 3)	_	730,000	_	
	_	6,102,138	_	6,196,548
Investments (Note 5)		1,412,699		486,190
Reserved investments for children's food aid (Note 6)		1,093,581		1,171,259
Fixed assets (Note 7)		5,803,566		6,095,308
Intangible assets (Note 8)	_	197,735	_	10,914
		8,507,581		7,763,671
Total assets	\$	14,609,719	\$	13,960,219
Current liabilities	_		_	
Payables and accrued charges (Note 9)	\$	600,862	\$	869,124
Deferred contributions related to specific projects (Note 10)		75,163		-
Deferred revenue		158,727		6,955
Current portion of subsidized long-term debt (Note 11)	_	<u> </u>	_	48,694
		834,752		924,773
Deferred contribution related to children's food aid (Note 12)		1,093,581		1,171,259
Deferred contributions related to fixed and intangible assets (Note 13)		3,176,626	_	3,683,050
		4,270,207		4,854,309
Total liabilities	_	5,104,959		5,779,082
Net assets				
Internally restricted (Note 14)				
To improve accessibility		200,000		-
Management of capital assets		1,956,000		1,051,194
Invested in capital assets		2,824,675		2,423,172
Unrestricted	_	4,524,085	_	4,706,771
	_	9,504,760	_	8,181,137
Total liabilities and net assets	\$	14,609,719	\$	13,960,219

On behalf of the board

Administrator

Administrator

Statement of Cash Flows

Year ended March 31		2023		2022
Operating activities Excess of revenue (expenses)	\$	1,323,623	\$	(1,598,776)
Items not affecting cash Changes in inventory of food Deferred contributions related to specific projects recognized as revenue		(407,458)		2,161,306
(Note 10) Deferred contribution related to children's food aid recognized as revenue		(284,237)		(220,169)
(Note 12) Amortization of deferred contributions related to fixed and intangible assets		(50,000)		(5,000)
(Note 13) Amortization of deferred contributions related to fixed and intangible assets (Note 13) Amortization of fixed and intangible assets Investments donations recognized as revenue Profit on disposal of investments included in financial revenues Change in fair value of investments Profit on disposal of fixed assets	_	(442,194) 645,835 (198,303) (8,802) 73,574 (16,918)	_	(319,142) 500,991 (134,931) (10,567) 62,423
		635,120		436,135
Changes in non-cash working capital items (Note 18) Receipt of deferred contributions related to specific projects (Note 10) Investments revenues allocated to deferred contributions related to children's		161,716 295,170		(102,288) 155,169
food aid (Note 12)	_	39,249	_	40,343
		1,131,255	_	529,359
Financing activity Receipt of deferred contributions related to fixed and intangible assets (Note 13)	_			442,081
Investing activities Acquisition of investments Disposal of investments Additions to fixed and intangible assets Disposal of fixed assets	_	(3,223,004) 3,096,777 (540,403) 26,000	_	(2,205,364) 2,519,500 (379,371)
	_	(640,630)	_	(65,235)
Net increase in cash		490,625		906,205
Cash at beginning of year	_	2,847,418	_	1,941,213
Cash at end of year	\$	3,338,043	\$	2,847,418
Supplemental information without effect on cash Reduction of long-term debt by the MAMOT – financing Additions to fixed assets included in accounts payable and accrued charges –	\$	48,694	\$	111,710
investing	\$	23,752	\$	14,159
Change in fair value of reserved investments for children's food aid and deferred contributions related to children's food aid – investing and financing	\$	66,927	\$	3,562

March 31, 2023

1. Incorporation and nature of activities

Moisson Montréal inc. (the "Company") is incorporated under Part III of the Québec Companies Act. The Company is working to provide an optimal food supply for community agencies serving Montréal's most vulnerable people while actively participating in the development of sustainable solutions to promote food security. As a charitable organization registered under the Income Tax Act, Moisson Montréal inc. can issue receipts for charitable donations.

2. Significant accounting policies

Authoritative accounting pronouncements

The Company applies the Canadian Accounting Standards for the Not-for-Profit Organizations, hereafter referred to as "ASNPO" under Part III of CPA Canada Handbook – Accounting.

Contributions and revenue recognition

The Company follows the deferral method of accounting for contributions (donations and contributions). Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Fundraising activities revenue is recognized at the date of the event.

The rental revenue is recorded monthly as it becomes due.

The other services revenue is recorded when the services are rendered.

The financial revenue is recorded as it is earned.

Recovered donations redistributed as food products and compost, recycling, waste and changes in inventory

The operations of the Company depend mainly on in-kind contributions of food. Donated and redistributed food supplies are weighted and recognized by food categories to be valued. Compost, recycling and waste are also weighted and recognized under the same method. Donations are valued based on a value established by an internationally renowned measurement and data analytics firm to evaluate in-kind contributions of food, food redistributed as well as compost, recycling and waste.

Donations received in supplies, services or in goods

Donations received in supplies, services or in goods (donations in-kind) are recorded at fair value when they can be reasonably estimated. Supplies contributions for the year ended in 2023 consist of in-kind contributions of food, publicly-listed securities and donated services. The fair value of the in-kind contributions of food is established with a value provided by an internationally renowned measurement and data analytics firm. The publicly-listed securities are evaluated at the fair value of the stock market at the moment of the transfer. Donated services are evaluated at the real value the Company would have paid for those services. The fair value of the donations in supplies, services or in goods represents \$220,093 in 2023 (\$154,931 in 2022).

March 31, 2023

2. Significant accounting policies (cont'd)

Inventory of food

Inventory of food is held in transit before distribution. It is valued based on a value established by an internationally renowned measurement and data analytics firm.

Fixed assets

Fixed assets additions are recorded at cost whereas contributions of fixed assets are recorded at their fair value at the date of the donation. Amortization of fixed assets is calculated using the declining balance method at the following rates:

Building	5%
Rolling stock	30%
Refrigeration and freezing equipment	20%
Computer equipment	30%
Office and warehouse equipment	20% and 30%

Intangible assets

Intangible assets acquisitions are recorded at cost whereas contributions of intangible assets are recorded at their fair value at the date of donation. The Company's intangible assets are recorded at cost and amortized using the declining balance method at 30%.

Impairment of long-term assets

Long-term assets are tested for impairment whenever events or changes in circumstances indicate that there are no more potential service for the Company. An impairment loss is recognized when the carrying amount of the asset exceeds the residual value. The impairment loss is measured as the amount by which the carrying amount of the long-term asset exceeds its residual value.

Deferred contributions related to fixed and intangible assets

Amounts received and specifically allocated for the acquisition of fixed and intangible assets are recorded as deferred contributions relating to fixed and intangible assets and amortized over the estimated useful life of the related fixed or intangible assets. When a portion of an amount received and specifically allocated can be used, with the donor's approval, to cover current expenses, that portion of the deferred contributions is then transferred to revenue for the year.

Financial instruments

Valuation

The Company initially measures its financial assets and financial liabilities at fair value. The Company subsequently measures all its financial assets and financial liabilities at amortized cost, with exception of its investments that are evaluated at fair value which is determined using the closing price as at March 31, 2023 or at the fair value provided by the managers for the other investments. The change in fair value of investments is recorded in the statement of revenue.

The Company's financial assets, measured at amortized cost include cash and other receivables.

The Company's financial liabilities include accounts payable and accrued charges.

March 31, 2023

2. Significant accounting policies (cont'd)

Financial instruments (cont'd)

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of write-off is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly of by adjusting the allowance account, provided it is not greater than the amount that would have been reported at the date of reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and the reported amounts of revenues and expenses. Significant areas requiring the use of estimates include amortization of fixed and intangible assets as well as the determination of the food value and fair value of the investments. Actual results could differ from these estimates.

3. Cash		2023	_	2022
Cash Cash at progressive rate	\$_	1,191,834 2,146,209	\$_	675,069 2,172,349
	\$	3,338,043	\$ =	2,847,418
4. Accounts receivable		2023		2022
Distributions receivable from the Foundation of Greater Montreal Other receivables Accrued interest receivable Sales taxes	\$	25,263 35,812 50,249	\$	248,880 103,120 6,062 21,981
	\$	111,324	\$	380,043

March 31, 2023

5. Investments				2023				2022
		Cost		Fair value		Cost		Fair value
Guaranteed investment certificates, rate of 3.95% to 5.13%, maturing through November 2024 Units of mutual funds	\$_	1,330,000 900,000	\$	1,330,000 812,699	\$	1,385,917 500,000	\$	1,386,000 486,190
	\$	2,230,000		2,142,699	\$	1,885,917		1,872,190
Current portion of investments	=		_	730,000	=		_	1,386,000
			\$ _	1,412,699			\$	486,190
6. Reserved investments for children's food aid				2023				2022
	_	Cost	_	Fair value	_	Cost	_	Fair value
Cash Guaranteed investment certificates,	\$	133,581	\$	133,581	\$	43,515	\$	43,515
rates ranging from 2.4% to 5.05%, maturing through January 2025 Units of mutual funds	_	960,000	_	960,000	_	240,000 820,817	_	240,000 887,744
	\$	1,093,581	\$	1,093,581	\$	1,104,332	\$	1,171,259
7. Fixed assets	_					2023	_	2022
	_	Cost	_	Accumulated amortization	_	Net book value	1	Net book value
Land Building Rolling stock Refrigeration and freezing equipment Computer equipment Office and warehouse equipment	\$	1,460,619 5,746,830 1,044,062 1,224,611 329,883 2,053,080	\$	2,888,270 709,804 803,952 306,784 1,346,709	\$	1,460,619 2,858,560 334,258 420,659 23,099 706,371	\$	1,460,619 2,972,134 264,210 525,824 32,984 839,537
	\$	11,859,085	\$	6,055,519	\$	5,803,566	\$	6,095,308

March 31, 2023

8. Intangible assets						2023		2022
	_	Cost	_	Accumulated amortization	N	et book value	Ne	t book value
Software Multimedia material – Food Recovery Program in	\$	294,300	\$	99,264	\$	195,036	\$	7,058
Supermarkets Trademark		36,544 3,821		34,120 3,546		2,424 275		3,463 393
	\$	334,665	\$	136,930	\$	197,735	\$	10,914

No amortization was recorded on \$190,096 of software, as they were not in service as at March 31, 2023.

9. Payables and accrued charges	 2023	 2022
Accounts payable and accrued charges Donations payable to Foundation of Greater Montreal Salaries and vacations payable	\$ 284,637 - 260,060	\$ 313,600 248,880 262,949
Government remittances	 56,165	 43,695
	\$ 600,862	\$ 869,124

Moisson Montréal inc.

Notes to Financial Statements

March 31, 2023

10. Deferred contributions related to specific projects

Deferred contributions are intended to cover the operating expenses of projects carried out by the Company.

Changes in deferred contributions are as follows:

	_	FBC – After the Bell	 FBC – National Standard program	_	Walmart – Fight Hunger Spark Change	_	Other projects	_	2023		2022
Balance at beginning of year	\$	-	\$ -	\$	-	\$	-	\$	-	\$	65,000
Contributions received during the year		25,960	10,000		85,339		173,871		295,170		155,169
Transfer of contributions related to fixed and intangible assets (Note 13)		-	-		-		64,230		64,230		-
Contributions recognized as revenue	_	(25,960)	 	_	(85,339)	_	(172,938)	_	(284,237)	_	(220,169)
Balance at end of year	\$	Nil	\$ 10,000	\$	Nil	\$	65,163	\$	75,163	\$	Nil

March 31, 2023

11. Subsidized long-term debt	 2023		2022
Loan from "Programme d'infrastructure Québec-Municipalité", at 4%, repaid during the year	\$ 	\$	48,694
Current portion of the subsidized long-term debt	 <u>-</u>	_	48,694 48,694
	\$ Nil	\$	Nil

12. Deferred contributions related to children's food aid

Deferred contributions represent funds received which, with respect to external restrictions, are intended for parents and children of the Island of Montreal living in poverty. Changes in the balance of deferred contributions are as follows:

	-	2023	_	2022
Balance at beginning of year Investment revenues allocated to the project Change in fair value of reserved investments Deferred contributions recognized as revenue	\$	1,171,259 39,249 (66,927) (50,000)	\$	1,132,354 40,343 3,562 (5,000)
Balance at end of year	\$	1,093,581	\$	1,171,259

13. Deferred contributions related to fixed and intangible assets

Deferred contributions represent funds received which, with respect to external restrictions, are intended for the acquisition of fixed and intangible assets and donations received in fixed and intangible assets. Changes in the balances of deferred contributions are as follows:

	_	2023	2022
Balance at beginning of year Contributions received during the year	\$	3,683,050 \$	3,560,111 442,081
Amortization Contributions transferred	_	(442,194) (64,230)	(319,142)
Balance at end of year	\$	3,176,626 \$	3,683,050

March 31, 2023

13. Deferred contributions related to fixed and intangible assets (cont'd)

During the previous year, Moisson Montréal Inc. recorded contributions of \$442,081 including an amount of \$244,905 from the McKesson Foundation for the acquisition of a new truck and an amount of \$117,000 coming from Fonds Moisson Montréal of the Foundation of Greater Montreal for the installation of a food transformation unit. The creation of this fund was initiated and funded in January 2018 by the Société des célébrations du 375° anniversaire de Montréal as part of its social-economic projects.

During the year, Moisson Montréal inc. used funds received in 2022 from the McKesson Foundation for the acquisition of a new truck valued at \$180,675. The excess contribution of \$64,230 has been transferred to deferred contributions related to specific projects and will be used for the maintenance of the new truck.

14. Internally restricted

Fixed asset management

During the year, the Company's Board of directors reserved an amount of \$1,465,260 for the management of fixed assets in anticipation of any work necessary to maintain the good condition of the Company's fixed assets and an amount of \$560,454 was invested to acquire fixed assets.

Invested in capital assets

The Board of directors decided to restrict, internally, the amount invested in capital assets and to present it net of deferred contributions related to capital assets and the unsubsidized portion of loans, if any.

To improve accessibility

During the year, the Company's Board of directors reserved an amount of \$200,000 for the initiation of projects aimed to obtain food from farmers and improve the Company's distribution service in the east end of the city of Montreal.

15. Endowment fund and philanthropic fund at the Foundation of Greater Montreal

Endowment fund

In a previous year, the Company established an endowment fund at the Foundation of Greater Montreal ("FGM") with the aim of creating a permanent and autonomous source of financing whose assets are invested in a long-term perspective. The amounts collected during the fiscal year for the Moisson Montréal Endowment fund at the FGM come from donations from a private foundation, individuals and businesses.

The amounts collected by the FGM, which represents a total of \$51,635 for the year ended March 31, 2023 (\$298,755 in 2022 including \$80,000 from a donation to the Company), have been invested in the FGM investment funds ("FIGM") in accordance with the FGM investment policy and will be held for a minimum period of ten years from its creation in 2020. The FGM will annually distribute amounts from the fund's income, in accordance with its distribution policy. Distributions so received will be recognized in distribution revenue in the Company's statement of revenue at the time they are transferred by the FGM to the Company. The fund balance as of March 31, 2023 was \$1,433,087 (\$1,355,808 in 2022).

March 31, 2023

15. Endowment fund and philanthropic fund at the Foundation of Greater Montreal (cont'd)

Philanthropic fund

During the year, the Company transferred \$2,400,000 (\$2,042,000 in 2022) to the FGM in a designated philanthropic fund with a limited term. This transfer with transfer of ownership was recorded in expenses as donations in the statement of revenue. The fund is intended to support Moisson Montréal Inc. in the pursuit of its mission. The FGM invests the amounts received in the FGM investment fund ("FIGM"), in accordance with its investment policy. The amounts, the asset fair value as well as the income they generate will be returned to the Company after a minimum period of six years from its creation in 2020. Distribution thus received will be recorded in distributions proceeds in the Company's statement of revenue when the FGM transfers them to the Company. The fund balance as of March 31, 2023 was \$11,202,404 (\$8,671,075 in 2022).

FGM's income distribution policy for the endowment and philanthropic fund

The distribution rate is set annually by the FGM Board of directors on the recommendation of the investment committee at a minimum of 3.5% of the average market value of the fund closing market value during the 12 quarters ending on December 31 of the previous year. For the new funds that have been in existence for less than 12 quarters, the total amount of distributions of any given year is set at the rate determined by the Board of directors of the FGM multiplied by the average closing market value of the fund for all quarters from inception to December 31 of the previous year. In the case of the philanthropic fund, the Company may request a distribution greater than that established by the FGM up to an annual maximum of 17% of the market value of the fund as of December 31 of the previous year.

The distribution rate is set at 3.5% to meet the quota required for the FGM to retain its charitable status. The recommendation is to pay out 3.5% of the average market value of all FGM funds. Should the FGM fails to pay the minimum amount, it reserves the right to make contributions to the holder of its choice.

During the year, at the request of the Company, the FGM didn't distribute any sum to the Company (\$248,880 in 2022).

16. Financial instruments

Financial risks and exposure

The Company is subject to various risks from its financial instruments. The following analysis details the significant risks and exposure for the Company at the balance sheet date, as at March 31, 2023.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Company is exposed to interest rate risk and other price risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk on its floating interest rates financial instrument (cash at progressive rate) which subject the Company to a cash flow risk and on its fixed interest rates financial instruments (guaranteed investment certificates) which subject the Company to a fair value risk.

March 31, 2023

16. Financial instruments (cont'd)

Other price risk

Other price risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company is exposed to other price risk through its investments in shares of public entities and units of mutual funds. The investment policy limits the risk of other prices by limiting the maximum number of variable income and fixed income securities that can be held. The risk and volatility of Investment returns are reduced by the fact that the investments are allocated among different sectors.

Secured financial liabilities

As at March 31, 2023, no financial liability is guaranteed (\$48,694 in 2022).

17. Capital disclosures

The Company defines its capital as the balance of the restricted and unrestricted net assets. The Company is subject to an externally imposed capital requirement with regards to accumulation of capital from the Centre intégré universitaire de santé et de services sociaux du Centre-Sud-de-l'Île-de-Montréal (CIUSSS C-S) within the framework of the Programme de soutien aux organismes communautaires (thereafter "PSOC"). The Company received, during the year, with regards to PSOC an amount of \$138 449 (\$129,688 in 2022). The Company has to limit its unrestricted accumulated financial surplus to an amount below 25% of its annual expenses. If the Company defaults, the CIUSSS C-S could reduce the annual grant or even revoke its financial support. As at March 31, 2023, the Company is in compliance with this requirement.

The Company's general objectives when managing capital is to maintain sufficient capital to keep a satisfactory liquidity level in order to comply regularly and continuously with its mission which is to recuperate and distribute food to families in need in the Montreal area.

Since its main financing activities are seasonal and occur mostly in December of each year, the Company has set the objective to maintain a level of immediate liquidity the equivalent of approximately six months of operations. This should provide adequate protection to help maintain a consistency in the offering of services. This way, the Company will be less vulnerable to the short and long-term fluctuations of its sources of income and will be able to ensure the replacement, at the right time, of its equipment and installations.

The cash surplus, not essential to the regular activities, will be entrusted to portfolio management professionals in order to obtain a meaningful return with minimum risk. Management ensures periodically that the established investment rules are followed to ensure the security of the invested capital.

March 31, 2023

18. Statement of cash flows	_	2023	_	2022
Changes in non-cash working capital items Accounts receivable Prepaid expenses Payables and accrued charges Deferred revenue	\$	268,719 19,080 (277,855) 151,772	\$	(112,499) (14,590) 74,646 (49,845)
	\$	161,716	\$	(102,288)

19. Comparative figures

Certain comparative figures of the year 2022 have been reclassified to conform to the financial statement presentation adopted in the current year.

Supplementary Financial Data

Year ended March 31	2023	2022
---------------------	------	------

SCHEDULE A – IN-KIND CONTRIBUTIONS OF FOOD REDISTRIBUTED

Inventory balance at beginning of year Food supply received during the year Compost, recycling, waste and changes in inventory	\$ 1,484,352 129,666,765 (4,345,179)	\$ 3,645,658 100,566,996 (4,079,535)
	126,805,938	100,133,119
Inventory balance at end of year	(1,891,810)	(1,484,352)
	\$124,914,128	\$ 98,648,767

SCHEDULE B - REVENUE AND EXPENSES BY ACTIVITY CENTRES

Revenue

Donations					
Fondation Marcelle et Jean Coutu (including amortization of deferred					
contributions related to fixed assets of \$5,769 (\$8,310 in 2022))	\$	722,385	\$	65,310	
Direct mail campaign		308,329		929,944	
Enterprises		1,028,284		1,123,392	
Individuals		1,735,424		904,700	
Religious communities		477,300		477,600	
Other foundations		414,807		692,522	
Monthly					
Individuals		402,169		362,774	
Unions and other associations		31,988		42,597	
In-Kind					
Enterprises		21,790		20,000	
Individuals		198,303		134,931	
Planned giving		827,690		244,042	
		6,168,469		4,997,812	
Centraide of Greater Montreal		416,673		420,171	
Contrained of Ground Montreal	_	710,073	_	120,171	
	\$	6,585,142	\$	5,417,983	

Supplementary Financial Data

Year ended March 31	2023	2022
1 cai chaca Maich 51	2025	

SCHEDULE B – REVENUE AND EXPENSES BY ACTIVITY CENTRES (cont'd)

Revenue (cont'd) Fundraising activities The Media Food Drive The Great Food Drive for Children Golf tournament Food Banks Canada ("FBC") Banques alimentaires du Québec ("BAQ") SAQXBAQ Campaign Loto-Québec, Société des casinos du Québec and Casino de Montréal The CP Holiday Train Other activities	\$	187,652 69,440 215,669 194,847 923,026 603,990 77,110 18,086 324,593	\$	145,330 14,530 193,694 700,872 891,920 428,216 87,555 15,000 201,261
	\$	2,614,413	\$	2,678,378
Contributions Government of Québec Centre intégré universitaire de santé et de services sociaux du Centre-Sud-de-l'Île-de-Montréal (Note 17) Emploi Québec Other provincial programs Other Municipal program	\$ \$ =	138,449 10,800 10,500 233,300 393,049	\$ \$ =	129,688 7,800 9,738 205,300 352,526
Expenses (Schedule C) Fundraising activities Golf tournament Other activities		70,253 18,383		51,951 4,480
	\$	88,636	\$	56,431

Moisson Montréal inc.

Supplementary Financial Data

Year ended March 31, 2023

SCHEDULE C – ALLOCATION OF EXPENSES

The Company allocates its expenses by attributing them directly to the activities they relate to.

	Warehouse	Procurement	Transpor- tation	Maintenance of building	Community liaison	Fundraising activities	Activities and communications development	Philanthropic development	Executive and finances	Human resources	Total 2023	Total 2022
Salaries (net from government grants												
of \$24,011 in 2022)*	\$ 1,108,324	\$ 254,687 \$	499,162	\$ 148,995 \$	66,696 \$	_	\$ 409,929	\$ 343,346	\$ 675,084 \$	339,937	\$ 3,846,160	\$ 3,650,858
Sub-contractors	3,637	-	64,596	-	-	-	-	10,666	-	6,930	85,829	95,102
Equipment rental	92,540	-	88,720	1,328	-	-	-	-	-	-	182,588	110,644
Maintenance and repair	70,555	-	-	234,325	-	-	-	-	-	-	304,880	389,024
External transportation	-	-	309,707	-	-	-	-	-	-	-	309,707	243,558
Purchases of products	-	371,740	-	-	-	-	-	-	-	-	371,740	270,636
Heating and electricity	-	-	-	213,635	-	-	-	-	-	-	213,635	221,742
Vehicles	-	-	235,003	52	-	-	-	-	-	-	235,055	154,021
Garbage removal	128,482	-	-	-	-	-	-	-	-	-	128,482	122,217
Warehouse supplies	130,241	-	-	-	-	-	-	-	-	-	130,241	84,973
Consultant and IT	-	-	-	-	-	-	-	-	156,287	-	156,287	106,554
Professional fees	-	-	-	145	-	-	16,852	-	90,371	17,277	124,645	87,121
Hiring fees	-	-	-	-	-	-	-	-	41,384	24,660	66,044	35,816
Bank charges and payment processing fees	-	-	-	-	-	57,280	-	-	5,320	-	62,600	50,052
Municipal taxes	-	-	-	47,624	-	-	-	-	-	-	47,624	38,813
Insurances	-	-	8,804	31,274	-	-	-	-	-	-	40,078	37,032
Telecommunications	795	2,629	1,932	1,083	335	-	626	1,862	18,112	590	27,964	26,592
Office expenses	939	-	860	-	-	-	11,538	-	14,377	2,130	29,844	33,916
Promotion	-	-	-	-	-	-	41,392	-	-	2,131	43,523	37,134
Training	-	-	-	-	-	-	-	-	-	17,971	17,971	12,776
Activities organization costs (Schedule B)	-	-	-	-	-	88,636	-	22,834	-	-	111,470	71,374
Travel and entertainment	-	8,379	23	406	409	-	619	251	3,321	-	13,408	5,805
Miscellaneous	1,450	322	234	-	10,415	-	1,196	22,921	24,928	21,293	82,759	59,565
Interest on long-term debt	-	-	-	-	-	-	-	-	-	-	-	8,117
Amortization of capital assets	365,933		110,908	153,459					15,417	118	645,835	500,991
	\$ 1,902,896	\$ 637,757 \$	1,319,949	\$ 832,326 \$	77,855 \$	145,916	\$ 482,152	\$ 401,880	\$ 1,044,601 \$	433,037	\$ 7,278,369	\$ 6,454,433

^{*} The breakdown key for the salaries between the different activities is the proportion of the time allocated by the employees to each activity.

Supplementary Financial Data

~ uppromonant a municipal a usu				
Year ended March 31		2023		2022
SCHEDULE D – FINANCIAL AND OTHER REVENUES				
Interest and dividends	\$	188,136	\$	74,154
Profit on disposal of investments		8,802		10,567
Change in fair value of investments		(73,574)		(62,423)
Investment management fees		(5,727)		(7,386)
Profit on disposal of fixed assets	_	16,918	_	
	\$	134,555	\$	14,912